FORM NO. MGT-7

[Pursuant to sub-Section(1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11of the Companies (Management and Administration) Rules, 2014]

सत्यमेव जयते

Annual Return (other than OPCs and Small Companies)

Form language ◉ **English** ○ **Hindi**

Refer the instruction kit for filing the form.

I. REGISTRATION AND OTHER DETAILS

(i) * Corporate Identification Number (CIN) of the company: L24231TN1958PLC003647 — Pre-fill

Global Location Number (GLN) of the company:

* Permanent Account Number (PAN) of the company: AABCT3312J

(ii) (a) Name of the company: TTK HEALTHCARE LIMITED

(a) Registered office address

No.6, CATHEDRAL ROAD,
CHENNAI
Tamil Nadu
600086
India

(b) *e-mail ID of the company: SK*************RE.COM

(c) *Telephone number with STD code: 04*******06

(d) Website: www.ttkhealthcare.com

(iii) Date of Incorporation: 21/05/1958

Type of the Company	Category of the Company	Sub-category of the Company
Public Company	**Company limited by shares**	**Indian Non-Government company**

(iv) Whether company is having share capital ◉ Yes ○ No

(v) *Whether shares listed on recognized Stock Exchange(s) ◉ Yes ○ No

(a) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	BSE LIMITED	1
2	NATIONAL STOCK EXCHANGE OF INDIA LIMITED	1,024

(b) CIN of the Registrar and Transfer U72200TN1973PTC006412 Pre-fill

Agent Name of the Registrar and

Transfer Agent

DATA SOFTWARE RESEARCH COMPANY PRIVATE LIMITED

Registered office address of the Registrar and Transfer Agents

6, SMITH ROAD, MADRAS-26

(vi) *Financial year From date 01/04/2025 (DD/MM/YYYY) To date 31/03/2026 (DD/MM/YYYY)

(vii) *Whether Annual general meeting (AGM) held ◉ Yes ○ No

(a) If yes, date of AGM 24/07/2026

(b) Due date of AGM 30/09/2026

(c) Whether any extension for AGM granted ○ Yes ◉ No

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

*Number of business activities 4

S.No	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	C	Manufacturing	C1	Food, Beverages and tobacco products	17.51%
2	C	Manufacturing	C6	Chemical and Chemical Products, pharmaceuticals, medicinal chemical and botanical products	27.28%
3	C	Manufacturing	C8	Plastic products, non-metallic mineral products, rubber products, fabricated metal product	25.42%
4	C	Manufacturing	C13	Others manufacturing, including jewellery, musical instruments, medical instruments, sports goods, etc., activities	29.79%

PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

*No. of Companies for which information is to be given 0 Pre-fill All

S.No	Name of the company	CIN / FCRN	Holding/ Subsidiary/Associate/ Joint Venture	% of shares held
1				

III. SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

(i) *SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised capital	Issued capital	Subscribed capital	Paid up capital
Total number of equity shares	20,000,000	14,130,333	14,130,333	14,130,333
Total amount of equity shares (in Rupees)	200,000,000	141,303,330	141,303,330	141,303,330

Number of classes: 1

Class of Shares Equity Shares	Authorised capital	Issued capital	Subscribed capital	Paid up capital
Number of equity shares	20,000,000	14,130,333	14,130,333	14,130,333
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	200,000,000	141,303,330	141,303,330	141,303,330

(b) Preference share capital

Particulars	Authorised capital	Issued capital	Subscribed capital	Paid-up capital
Total number of preference shares	0	0	0	0
Total amount of preference shares (in rupees)	0	0	0	0

Number of classes: 0

Class of shares	Authorised capital	Issued capital	Subscribed capital	Paid up capital
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Class of shares	Number of shares			Total nominal amount	Total Paid-up amount	Total premium
Equity shares	Physical	DEMAT	Total			
At the beginning of the year	109,046	1,4021,287	14130333	141,303,330	141,303,330	
Increase during the year	0	0	0	0	0	0
i. Pubic Issues	0	0	0	0	0	0
ii. Rights issue	0	0	0	0	0	0
iii. Bonus issue	0	0	0	0	0	0
iv. Private Placement/ Preferential allotment	0	0	0	0	0	0
v. ESOPs	0	0	0	0	0	0
vi. Sweat equity shares allotted	0	0	0	0	0	0
vii. Conversion of Preference share	0	0	0	0	0	0
viii. Conversion of Debentures	0	0	0	0	0	0
ix. GDRs/ADRs	0	0	0	0	0	0
x. Others, specify – Demat of Shares	0	9,377	0	0	0	0
Decrease during the year	0	0	0	0	0	0
i. Buy-back of shares	0	0	0	0	0	0
ii. Shares forfeited	0	0	0	0	0	0
iii. Reduction of share capital	0	0	0	0	0	0
iv. Others, specify	9,377	0	0	0	0	0
Demat of Shares						
At the end of the year	99,669	1,4030,664	14130333	141,303,330	141,303,330	
Preference shares						
At the beginning of the year	0	0	0	0	0	
Increase during the year	0	0	0	0	0	0
i. Issues of shares	0	0	0	0	0	0
ii. Re-issue of forfeited shares	0	0	0	0	0	0
iii. Others, specify						
Decrease during the year	0	0	0	0	0	0
i. Redemption of shares	0	0	0	0	0	0
ii. Shares forfeited	0	0	0	0	0	0
iii. Reduction of share capital	0	0	0	0	0	0
iv. Others, specify						
At the end of the year	0	0	0	0	0	

ISIN of the equity shares of the company

(ii) Details of stock split/consolidation during the year (for each class of shares) 0

Class of shares		(i)	(ii)	(iii)
Before split / Consolidation	Number of shares			
	Face value per share			
After split / Consolidation	Number of shares			
	Face value per share			

(iii) Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company) *

☐ Nil

[Details being provided in a CD/Digital Media] ○ Yes ◉ No ○ Not Applicable

Separate sheet attached for details of transfers ◉ Yes ○ No

Note: In case list of transfer exceeds 10, option for submission as a separate sheet attachment or submission in a CD/Digital Media may be shown.

Date of the previous annual general meeting	25/07/2025

Date of registration of transfer (Date Month Year)			
Type of transfer		1 - Equity, 2- Preference Shares,3 - Debentures, 4 - Stock	
Number of Shares/ Debentures/ Units Transferred		Amount per Share/ Debenture/Unit (in Rs.)	
Ledger Folio of Transferor			
Transferor's Name			
	Surname	middle name	first name
Ledger Folio of Transferee			
Transferee's Name			

	Surname	middle name	first name

Date of registration of transfer (Date Month Year)			
Type of transfer		1 - Equity, 2- Preference Shares,3 - Debentures, 4 - Stock	
Number of Shares/ Debentures/ Units Transferred		Amount per Share/ Debenture/Unit (in Rs.)	
Ledger Folio of Transferor			
Transferor's Name			
	Surname	middle name	first name
Ledger Folio of Transferee			
Transferee's Name			
	Surname	middle name	first name

(iv) *Debentures (Outstanding as at the end of financial year)

Particulars	**Number of units**	**Nominal value per unit**	**Total value**
Non-convertible debentures	0	0	0
Partly convertible debentures	0	0	0
Fully convertible debentures	0	0	0
Total			0

Details of debentures

Class of debentures	**Outstanding as at the beginning of the year**	**Increase during the year**	**Decrease during the year**	**Outstanding as at the end of the year**
Non-convertible debentures	0	0	0	0
Partly convertible debentures	0	0	0	0
Fully convertible debentures	0	0	0	0

(v) Securities (other than shares and debentures) 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

IV. *Turnover and net worth of the company (as defined in the Companies Act, 2013)

(i) Turnover 8,572,810,551

(ii) Net worth of the Company 10,951,725,618

V. (a) *SHARE HOLDING PATTERN - Promoters

S. No.	Category	Equity		Preference	
		Number of shares	**Percentage**	**Number of shares**	**Percentage**
1.	Individual/Hindu Undivided Family				
	(i) Indian	984,375	6.97	0	
	(ii) Non-resident Indian (NRI)	0	0	0	
	(iii) Foreign national (other than NRI)	0	0	0	
2.	Government				
	(i) Central Government	0	0	0	
	(ii) State Government	0	0	0	
	(iii) Government companies	0	0	0	
3.	Insurance companies	0	0	0	
4.	Banks	0	0	0	
5.	Financial institutions	0	0	0	
6.	Foreign institutional investors	0	0	0	
7.	Mutual funds	0	0	0	
8.	Venture capital	0	0	0	

9.	Body corporate (not mentioned above)	18,855	0.13	0	
10.	Others Partnership Firm	9,532,610	67.46	0	
	Total	10,535,840	74.56	0	0

Total number of shareholders (promoters) 11

(b) *SHARE HOLDING PATTERN - Public/Other than promoters

S. No.	Category	Equity		Preference	
		Number of shares	**Percentage**	**Number of shares**	**Percentage**
1.	Individual/Hindu Undivided Family				
	(i) Indian	22,45,379	15.89	0	
	(ii) Non-resident Indian (NRI)	1,93,813	1.37	0	
	(iii) Foreign national (other than NRI)	0	0	0	
2.	Government				
	(i) Central Government	0	0	0	
	(ii) State Government	0	0	0	
	(iii) Government companies	0	0	0	
3.	Insurance companies	0	0	0	
4.	Banks	736	0.01	0	
5.	Financial institutions	0	0	0	
6.	Foreign institutional investors	2,68,458	1.90	0	
7.	Mutual funds	246	0	0	
8.	Venture capital	0	0	0	
9.	Body corporate (not mentioned above)	7,36,687	5.21	0	
10.	Others IEPF	1,49,174	1.06	0	
	Total	3,594,493	25.44	0	0

Total number of shareholders (other than promoters) 23,675

Total number of shareholders (Promoters+Public/ Other than promoters) 23,686

(c) *Details of Foreign institutional investors' (FIIs) holding shares of the company 9

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
Jupiter India Fund				215225	
The Jupiter Global Fund-Jupiter India Select				45411	
Emerging Markets Core Equity Portfolio (the portfolio) of DFA Investment Dimensions Group inc. (DFAIDG)				2972	
PRISUM HOLDING SRL				1700	
DFA Australia Limited As Responsible Entity For Dimensional Emerging Markets Value Trust				965	
Emerging Markets Core Equity Fund Of Dimensional Funds ICVC				878	
Dimensional Emerging Markets Core Equity 2 ETF Of Dimensional ETF Trust				761	
World Ex U.S. Core Equity Portfolio of DFA Investment Dimensions Group INC.				475	
Societe generale - odi				71	

VI. *NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

(Details, Promoters, Members (other than promoters), Debenture holders)

Details	At the beginning of the year	At the end of the year
Promoters	12	11
Members (other than promoters)	15,887	23,675
Debenture holders	0	0

VII. DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

(A) *Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A. **Promoter**	1	1	1	1	0.27	0.21
B. Non-Promoter	1	7	1	7	0	0.22
(i) Non-Independent	1	2	1	2	0	0.22
(ii) Independent	0	5	0	5	0	0
C. Nominee Directors representing	0	0	0	0	0	0
(i) Banks & FIs	0	0	0	0	0	0
(ii) Investing institutions	0	0	0	0	0	0
(iii) Government	0	0	0	0	0	0
(iv) Small share holders	0	0	0	0	0	0
(v) Others	0	0	0	0	0	0
Total	2	8	2	8	0.27	0.43

Number of Directors and Key managerial personnel (who is not director) as on the financial year end date 12

(B)(i) *Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity share(s) held	Date of cessation (after closure of financial year : If any)
Raghunathan Thiruvallur Thattai	00043455	Whole-time Director	38,797	
Rajiv Tulshan	00009876	Director	31,487	
Krishnamurthy Shankaran	00043205	Director	247	
Vijayaraghavachari Ranganathan	00550121	Director	0	
Subramaniam Kalyanaraman	00119541	Whole-Time Director	432	
Mukund Thattai Thiruvallur	07193370	Director	2,67,195	
Murali Neelakantan	02453014	Director	0	
Hastha Shivaramakrishnan	00391864	Director	0	
Subashree Anantkrishnan	10898908	Director	0	

V Sundaresan	11435475	Director	0	
BVK Durga Prasad	AAFPD4104K	CFO	0	
Gowry A Jaishankar	AKZPG0497N	Company Secretary	0	

(ii) Particulars of change in director(s) and Key managerial personnel during the year 10

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation	Nature of change (Appointment/ Change in designation/ Cessation)
Ramesh N Rajan	01628318	Director	03/02/2026	CESSATION
V Sundaresan	11435475	Director	22/12/2025	APPOINTMENT
V Sundaresan	11435475	Director	22/12/2025	CHANGE IN DESIGNATION

VIII. MEETINGS OF MEMBERS/CLASS OF MEMBERS/BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A. MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

Number of meetings held 1

Type of meeting	Date of meeting	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
AGM	25/07/2025	16,243	84	75.97

B. BOARD MEETINGS

*Number of meetings held 6

S. No.	Date of meeting	Total Number of directors associated as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	23/05/2025	10	10	100
2	04/08/2025	10	10	100
3	17/10/2025	10	10	100
4	22/12/2025	11	11	100

5	22/01/2026	11	11	100
6	23/03/2026	10	10	100

C. COMMITTEE MEETINGS

Number of meetings held: 16

S. No.	Type of meeting	Date of meeting	Total Number of Members as on the date of the meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	22/05/2025	4	4	100
2	Audit Committee	04/08/2025	4	4	100
3	Audit Committee	17/10/2025	4	4	100
4	Audit Committee	22/01/2026	4	4	100
5	Stakeholders Relationship Committee	23/05/2025	4	4	100
6	Stakeholders Relationship Committee	04/08/2025	4	4	100
7	Stakeholders Relationship Committee	17/10/2025	4	4	100
8	Stakeholders Relationship Committee	22/12/2025	4	4	100
9	Nomination & Remuneration Committee	23/05/2025	5	5	100
10	Nomination & Remuneration Committee	22/12/2025	5	5	100
11	Risk Management Committee	29/08/2025	5	5	100
12	Risk Management Committee	03/03/2025	5	5	100
13	CSR Committee	22/01/2026	4	4	100

D. *ATTENDANCE OF DIRECTORS

S. No.	Name of the director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	24/07/2026 (Y/N/NA)
1	Raghunathan Thiruvallur Thattai	6	6	100	1	1	100	
2	Rajiv Tulshan	6	6	100	5	5	100	
3	Krishnamurthy Shankaran	6	6	100	13	13	100	
4	Vijayaraghavachari Ranganathan	6	6	100	7	7	100	
5	Subramaniam Kalyanaraman	6	6	100	2	2	100	
6	Mukund Thattai Thiruvallur	6	6	100	0	0	100	
7	Murali Neelakantan	6	6	100	0	0	100	
8	Hastha Shivaramakrishnan	6	6	100	3	3	100	
9	Subashree Anantkrishnan	6	6	100	2	2	100	
10	V Sundaresan	3	3	100	0	0	0	

IX. *REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered: 2

S. No.	Name	Designation	Gross Salary	Commission	Stock Option/ Sweat equity	Others	Total Amount
1	Raghunathan Thiruvallur	Executive Chairman	2,92,72,333	1,62,25,974	0	0	4,54,98,307
2	Subramaniam Kalyanaraman	Managing Director & CEO	2,18,05,834	1,13,74,509	0	0	3,31,80,343
	Total		4,87,61,150	2,76,00,483	0	0	7,86,78,650

Number of CEO, CFO and Company secretary whose remuneration details to be entered: 3

S. No.	Name	Designation	Gross Salary	Commission	Stock Option/ Sweat equity	Others	Total Amount
1	Raghunathan Thiruvallur	Executive Chairman	2,92,72,333	1,62,25,974	0	0	4,54,98,307
2	Subramaniam Kalyanaraman	Managing Director & CEO	2,18,05,834	1,13,74,509	0	0	3,31,80,343
3	BVK Durga Prasad	President - Finance	1,58,64,505	0	0	0	1,58,64,505
4	Gowry A Jaishankar	DGM – Legal & Company Secretary	27,70,694				27,70,694
	Total		6,97,13,366	2,76,00,483	0	0	9,73,13,849

Number of other directors whose remuneration details to be entered: 8

S. No.	Name	Designation	Gross Salary	Commission	Stock Option/ Sweat equity	Others	Total Amount
1	Rajiv Tulshan	Director	0	1,125,000	0	4,40,000	1,565,000
2	Krishnamurthy Shankaran	Director	0	1,125,000	0	7.60,000	1,885,000
3	Vijayaraghavachari Ranganathan	Independent Director	0	1,125,000	0	5,60,000	1,685,000
4	Mukund Thattai Thiruvallur	Director	0	1,125,000	0	2,40,000	1,365,000
5	Murali Neelakantan	Independent Director	0	6,84,000	0	3,60,000	1,044,000
6	Hastha Shivaramakrishnan	Independent Director	0	5,15,000	0	4,00,000	915,000
7	Subashree Anantkrishnan	Independent Director	0	2,07,000	0	4,80,000	687,000
8	V Sundaresan	Independent Director	0	0	0	1,60,000	1,60,000
	Total		0	5,906,000	0	3,400,000	9,306,000

X. MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

* A. Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

(•) Yes ( ) No

B. If No, give reasons/observations

XI. PENALTY AND PUNISHMENT - DETAILS THEREOF

(A) DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/DIRECTORS /OFFICERS ☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

(B) DETAILS OF COMPOUNDING OF OFFENCES ☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in Rupees)

XII. Whether complete list of shareholders, debenture holders has been enclosed as an attachment

( ) Yes (•) No

(In case of 'No', submit the details separately through the method specified in instruction kit)

XIII. COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

Name: BALU SRIDHAR

Whether associate or ( )

fellow Certificate of

practice number

Associate ◉ Fellow

3550

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.

(b) Unless otherwise expressly stated to the contrary elsewhere in this Return, the Company has complied with all the provisions of the Act during the financial year.

Declaration

I am Authorised by the Board of Directors of the company vide resolution no. .. 000 dated 30/05/2026

(DD/MM/YYYY) to sign this form and declare that all the requirements of the Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been compiled with. I further declare that:

1. Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to
the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
2. All the required attachments have been completely and legibly attached to this form.

Note: Attention is also drawn to the provisions of Section 447, section 448 and 449 of the Companies Act, 2013 which provide for punishment for fraud, punishment for false statement and punishment for false evidence respectively.

To be digitally signed by

Director

DIN of the director 0*1*9*4*

To be digitally signed by

(•) Company Secretary

( ) Company secretary in practice

Membership number 4*9*6

Certificate of practice number

Attachments

1. List of share holders, debenture holders
2. Approval letter for extension of AGM;
3. Copy of MGT-8;
4. Optional Attachement(s), if any

Attach

Attach

Attach

Attach

List of attachments

Remove attachment

Modify | Check Form | Prescrutiny | Submit

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company